



MEMORANDUM

TO: Members of the NCCU Board of Trustees

FROM: Glenn Adams, Chairman

DATE: June 8, 2011

RE: June Meeting of the Board of Trustees

The North Carolina Central University Board of Trustees will **convene on Wednesday, June 22, 2011**, in the Emma Marable Conference Room of the William Jones Building on campus beginning at 10:00 a.m. A light continental breakfast will be served at 9:30 a.m. The agenda for the board meeting is enclosed.

Enclosed please find the board materials for your review. The committee meetings will occur on Tuesday, June 21, 2011 at the Radisson Hotel Research Triangle Park. A copy of the committee meeting schedule is enclosed for your reference. **Please note time changes for some committees.**

Anyone unable to attend the committee or board meetings should notify Anita Parker at 919.530.7601.

I look forward to seeing everyone at the meeting. If you have any questions, please contact me at 910.223.1400.

cc: Minnie Sangster, Chair, Faculty Senate  
Tania Davis, Chair, National Alumni Association  
Daphne Richardson, Chair, Staff Senate

## NCCU BOARD OF TRUSTEES

### Tuesday, June 21, 2011

8:00 a.m. – 8:30 a.m.

Continental Breakfast  
Radisson Hotel Research Triangle Park  
150 Park Drive  
Research Triangle Park, NC 27709

8:30 a.m. -10:00 a.m.

### **EXECUTIVE SESSION (CLOSED SESSION)**

10:00 a.m. – 10:15 a.m.

### **BREAK**

10:15 a.m. – 11:00 a.m.

Budget Update  
Chancellor Nelms and Ms. Claudia Odom Hager, Associate Vice  
Chancellor for Finance and Process Improvement

11:00 a.m. – 12:00 p.m.

NCAA Update – Athletics  
Dr. Ingrid Wicker McCree, Athletic Director

12:00 p.m. – 1:15 p.m.

**LUNCH**  
Galeria Restaurant

1:15 p.m. – 2:15 p.m.

Endowment Review – Endowment Fund  
Ms. Yolanda Banks Deaver, Associate Vice Chancellor for  
Finance and Administration

2:15 p.m. – 3:00 p.m.

Fiscal Integrity - Audit Committee  
Ms. Loretta Hayes, Director – Internal Audit

### **COMMITTEE MEETINGS**

3:00 p.m. – 3:15 p.m.

**Personnel Committee**  
Baron\*, Epps, Adams, Dolan, Hamilton, Thomas

3:15 p.m. – 4:15 p.m.

**Educational Planning and Academic Affairs Committee**  
Perry\*, Thornton, Dolan, Thomas, Wysenski

4:15 p.m.

**Audit Committee**  
Michaux\*, Hamilton, Pope, Wysenski

**Building Committee**  
Pope\*, Dolan, Baron, Michaux, Ruffin, Thornton

**Board of Trustees of the Endowment Fund**  
Adams\*, Baron, Epps, Thornton, Nelms

**Finance Committee**  
Hamilton\*, Wysenski, Perry, Ruffin, Pope

**Institutional Advancement**  
Ruffin\*, Epps, Baron, Perry, Thornton

**Trustee-Student Relations Committee**  
Thomas\*, Pope, Ruffin, Thornton

***MEETING TIMES SUBJECT TO CHANGE***

**Wednesday, June 22, 2011**

9:30 a.m. – 10:00 a.m.

**Breakfast**  
**William Jones Building**

10:00 a.m.

**Board of Trustees Meeting**  
Emma Marable Conference Room  
Room 110, **William Jones Building**

12:00 p.m.

**LUNCH**  
Chancellor's Dining Room, **Pearson Cafeteria**

**NORTH CAROLINA CENTRAL UNIVERSITY**

**Meeting of the NCCU Board of Trustees**

*Emma Marable Conference Room*

*William Jones Building*

*Durham, North Carolina 27707*

*Wednesday, June 22, 2011*

*10:00 a.m.*

- |       |   |                                |
|-------|---|--------------------------------|
| I.    | CALL TO ORDER   | Chairman Adams                 |
| II.   | INVOCATION  | Trustee Dolan                  |
| III.  | ROLL CALL   | Trustee Perry                  |
| IV.   | ADOPTION OF THE AGENDA                                  |                                |
| V.    | APPROVAL OF THE MINUTES FOR APRIL 27, 2011              |                                |
| VI.   | PRESENTATION OF RESOLUTIONS                             |                                |
| VII.  | REPORT OF THE CHANCELLOR                                | Chancellor Nelms               |
| VII.  | COMMITTEE REPORTS                                       |                                |
|       | Educational and Planning and Academic Affairs Committee | Trustee Perry                  |
| VIII. | STUDENT GOVERNMENT REPORT                               | Trustee Elect Reggie McCrimmon |
| IX.   | NATIONAL ALUMNI REPORT                                  | Ms. Tania Davis                |
| X.    | FACULTY SENATE REPORT                                   | Dr. Minnie Sangster            |
| XI.   | STAFF SENATE  | Ms. Daphine Richardson         |
| XII.  | CLOSED SESSION  |                                |
|       | ▪ Personnel Committee                                   | Trustee Baron                  |
| XIII. | OPEN SESSION  |                                |
| XIV.  | NOMINATION COMMITTEE ELECTIONS                          | Chairman Adams                 |
| XV.   | ADJOURNMENT   |                                |
| XVI.  | LUNCH   |                                |

**NORTH CAROLINA CENTRAL UNIVERSITY  
BOARD OF TRUSTEES**

Meeting of the Audit Committee  
Radisson Hotel Research Triangle Park  
June 21, 2011

Audit Committee Members:

Chairman Eric Michaux  
Vice Chair George Hamilton  
Trustee Paul Pope  
Trustee Nancy Wysenski

**AGENDA**

**ACTION ITEMS:**

- Call to Order
- Approval of April 26, 2011 Minutes

Chairman Eric Michaux

Chairman Eric Michaux

**ADJOURNMENT**

**NORTH CAROLINA CENTRAL UNIVERSITY  
BOARD OF TRUSTEES**

**MINUTES OF THE AUDIT COMMITTEE**

April 26, 2011

The Audit Committee convened on Tuesday, April 26, 2011, in the Pearson Cafeteria Chancellor's Dining Room. Vice Chair George Hamilton called the meeting to order at 10:45 a.m.

Members Present: Vice Chair George Hamilton and Trustee Paul Pope

Others Present: Trustee Glenn Adams, Trustee Harold Epps, Trustee Carlton Thornton, Trustee Avon Ruffin, Trustee Kay Thomas, Trustee Robert Dolan, Trustee Dwight Perry, Chancellor Charlie Nelms, Provost Kwesi Aggrey, Ms. Susan Hester, Dr. Kevin Rome, Ms. Lois Deloatch, Dr. Hazell Reed, Ms. Yolanda Banks Deaver, Attorney Melissa Jackson Holloway, Dr. Elwood Robinson, Dr. Charta Haywood, Ms. Claudia Odom Hager, Mr. James Dockery, Mr. Zack Abegunrin, Dr. Debbie Thomas, Ms. Cynthia Carter, Attorney Hope Murphy, Ms. Loretta Hayes, Ms. Claire Mufalo, Ms. Anita Parker, Ms. Dottie Fuller, Mr. Anthony Jarman

Due to a lack of a quorum, the action item on the agenda for the Audit Committee, namely the minutes dated February 22, 2011, will be considered by the NCCU Board of Trustees as a Committee of the whole at the full Board meeting to be held on April 27, 2011.

Ms. Loretta Hayes, Interim Director of Internal Audit, presented the Internal Audit Activities.

- Internal Audit Activities:

- Lapsed Salary Review – The audit entails reviewing the internal controls when expending lapsed salary funds. The Internal Audit Office is in the planning stage of this review.
- Fixed Assets Review – The audit entails ensuring adequate controls are in place for the existence, location and safeguarding of fixed assets recorded in the financial statements. The Internal Audit Office is in the field stage of this review.
- Work Aid Review- The purpose of this engagement includes the process of paying students as employees and ensuring the internal controls are in place to prevent misuse of University funds. The Internal Audit Office is in the field work stage of this review.
- Overtime Review – This review was to assess the adequacy and effectiveness of internal controls related to the administration of overtime. The Internal Audit Office is in final stage; a report is forth coming.
- Annual Disclosure Process Review – This review was an evaluation of the University's level of controls for employee awareness and policy disclosure. A draft report was issued, and management's response is pending.

- External Audit Activity:

- The Office of State Auditor's Investigation Team (OSA) is still working on their review of the HMCUC.
- The Office of State Auditor's has completed their annual audit of the University's Financial Statement for fiscal year 2009-2010. The report was issued with no findings.
- The Office of State Auditor's has completed their Single Audit of the Financial Aid Cluster for fiscal year 2009-2010, and no findings were identified.
- The annual financial statement audit for the WNCU Radio Station was completed on February 25, 2011.

The Internal Audit Seminar for Committee members scheduled for April 26, 2011 meeting was deferred to the June 21, 2011 meeting. The purpose of the seminar is for members to gain an understanding of the audit process.

There being no further business, it was moved and properly seconded to adjourn. The motion carried.

Respectfully submitted:

George Hamilton, Vice Chairman

**NORTH CAROLINA CENTRAL UNIVERSITY  
BOARD OF TRUSTEES  
Meeting of the Building Committee  
Radisson Hotel Research Triangle Park  
June 21, 2011**

**BUILDING COMMITTEE MEMBERS:**

Chairman Paul Pope  
Vice Chairman Robert Dolan  
Trustee Charles Baron  
Trustee Eric Michaux  
Trustee Avon Ruffin  
Trustee Carlton Thornton

**AGENDA**

**ACTION ITEM:**

- Call to Order
- Approval of April 26, 2011 Minutes

Chairman Pope

Chairman Pope

**ADJOURNMENT**



**NORTH CAROLINA CENTRAL UNIVERSITY  
BOARD OF TRUSTEES  
MINUTES OF THE BUILDING COMMITTEE  
April 26, 2011**

The Building Committee convened on Tuesday, April 26, 2011, in the W. G. Pearson Dining Hall, Chancellor's Dining Room. Chairman Pope called the meeting to order at 1:00 p.m.

COMMITTEE MEMBERS PRESENT: Chairman Paul Pope, Trustee Robert Dolan, Trustee Avon Ruffin and Trustee Carlton Thornton

OTHERS PRESENT: Trustee Glenn Adams, Trustee Dwight Perry, Trustee Harold Epps, Trustee George Hamilton, Trustee Kay Thomas, Trustee Dwayne Johnson, Chancellor Charlie Nelms, Provost Kwesi Aggrey, Vice Chancellor Susan Hester, Vice Chancellor Kevin Rome, Vice Chancellor Hazell Reed, Interim Vice Chancellor Yolanda Banks Deaver, Ms. Claudia Hager, Dr. Deborah Swain, Mr. Zack Abegunrin, Mr. Phillip Powell, Mr. Tim McMullen, Dean Irene Owens, Dean Elwood Robinson, Mr. Reggie McCrimmon, Dr. Vicki Lamb, Dr. Debbie Thomas, Attorney Melissa Holloway, Attorney Hope Murphy, Ms. Tracy Vann Burns, Ms. Anita Parker, Ms. Dottie Fuller, Mr. Anthony Jarman, Ms. Betty Willingham and Ms. Theresa Wall

It was moved by Trustee Dolan and properly seconded by Trustee Ruffin to approve the minutes dated February 22, 2011.

Mr. Zack Abegunrin, Associate Vice Chancellor for Facilities Management gave a detailed update on the Capital Improvement Projects in an earlier session and he briefly went through the Status of Projects, which entails, Projects in Design and Projects under Construction; Upcoming Projects and HUB. He shared with the committee that the projects are going well and reported the following:

Projects in Design are: (1) Walker PE Complex – Phase III has been bid and the lowest bidder is Monteth Construction Corp. The notice to proceed is effective May 2, 2011. (2) Energy Performance Contracting is going well. The drawings and specifications have been sent to State Construction Office for review and approval. The contractor is installing lighting and water conservation measures.

Projects under Construction are: (1) Chidley North Residence Hall will have final inspection in June. (2) New Nursing Building on schedule. (3) Roofing of the Walker PE Complex is on schedule.

Upcoming Projects: Property acquisition

HUB (Historically Underutilized Businesses): Total participation to date 50%.

Additional Discussion of the following:

- Parking Deck - increased utilization
- Walker PE Complex – excessive expense
- ARRA - replacing light fixtures
- HUB - compliance

Chancellor Nelms shared that he has never experienced having an African American Designer and Superintendent along with intricate personnel for brick, electricity and tile. The full participation felt really good that minorities played a critical role.

Mr. Zack Abegunrin was recognized for receiving the Good Faith Award for his dedication in promoting and advocating for HUB (Historically Underutilized Businesses), by the State HUB Office.

The Committee also heard a presentation by Mr. Timothy McMullen regarding the Selection of Designers for Annual Services Agreement. There were 236 respondents among all categories covering a broad array of services; three (3) firms have been identified in each of fourteen (14) categories and two (2) in another. The following list of firms are hereby recommended to be approved for Annual Service Contracts, which will be awarded on a revolving project-to- project basis: Architecture, Interior Design, Civil Engineering, Traffic/Transportation Engineering, Landscaping Architect, Surveying, Geotechnical Engineering, Structural Engineering, Plumbing, Electrical Engineering, It/Telecommunications, Exterior Envelop, Roofing, and Asbestos and Hazardous Material.

The selections are as follow:

**Architecture** - BJAC, PA (Brown Jurkowski Architectural Collaborative) (W), MHA Works, and RND (Roughton Nickelson De Luca) Architects

**Interior Design** - A+S Design (W), HH Architecture (W), and Interiors by Renee & Associates, Inc. (AA)

**Civil Engineering** - Mulkey Engineers & Consultants (W), Covington-Waller Associates (AA), and Wayne Dashield, PE (AA)

**Traffic/Transportation Engineering** - Davenport Transportation Consulting (AA), KCI, and Kimley-Horn

**Landscape Architecture** - DHM Design, Haden Stanziale, and Lappas & Havener

**Surveying** - ARCADIS US, Geosciences Group, and Riley Surveying, P.A.

**Geotechnical Engineering/Subsurface Investigations** - ESP, Kleinfelder, and NFE Technologies (A)

**Structural Engineering** - Mulkey Engineers & Consultants (W), Stewart Engineering (H), and Wayne Dashield, PE (AA)

**Plumbing/Mechanical Engineering** - KCI, Progressive Design Collaborative, Ltd., and Spring Stoops McCullen

**Electrical Engineering** - Elm Engineering (W), Knott Benson Engineering, and Stanford White

**IT/Telecommunications Consulting** - AEI and Stanford White

**Audio/Visual Design** - (No Selections)

**Exterior Envelop Consulting** - L.S. Agnew, PE, Sutton-Kennerly, and Yongue Architects (AA)

**Roofing Consulting** - 5<sup>th</sup> Wall, Rooftop System Engineers, and Stafford Consulting

**Asbestos and Hazardous Material Assessment/Abatement** - EEC, Inc. (A), Quality Environmental (AA), and Terracon Consultants

The term for these contracts will begin on July 1, 2011 and will run through the 2011-2012 fiscal year which ends on June 30, 2012. The contract may be extended one additional year thereafter.

The breakdown of minority HUB firms selected is listed below:

(AA) African-American – 6

(A) Asian - 2

(H) Hispanic - 1

(W) Woman – 5

A motion to approve the Selection of Designers for Annual Services Agreement was moved by Trustee Dolan and properly seconded by Trustee Ruffin.

There being no further business, it was moved by Trustee Pope and properly seconded by Trustees Dolan to adjourn. The motion carried.

Respectfully submitted,

Paul Pope, Chairman

NORTH CAROLINA CENTRAL UNIVERSITY  
BOARD OF TRUSTEES

Meeting of the Educational Planning and Academic Affairs Committee  
Radisson Hotel  
Research Triangle Park  
June 21, 2011  
3:15 p.m.

Educational Planning and Academic  
Affairs Committee Members:

Chairman Dwight Perry  
Vice Chairman Carlton Thornton  
Trustee Robert Dolan  
Trustee Kay Thomas  
Trustee Nancy Wysenski

**AGENDA**

**ACTION ITEMS**

- Call to Order
- Approval of April 26, 2011 Minutes
- Faculty Handbook

Chairman Perry

Chairman Perry

Dr. Minnie Sangster  
Professor, French  
Chair, Faculty Senate

Dr. Vicki Lamb  
Associate Professor, Sociology  
Chair, Ad hoc Faculty Handbook  
Committee, Faculty Senate

**INFORMATIONAL ITEMS**

- *"The Boys Club: Male Protagonists  
in Contemporary African-American  
Young Adult Literature"*

Dr. Wendy Rountree  
Associate Professor  
English and Mass Communication

**ADJOURNMENT**

North Carolina Central University  
Board of Trustees  
Minutes  
Educational Planning and Academic Affairs Committee  
April 26, 2011

The Educational Planning and Academic Affairs Committee convened on April 26, 2011, in the Chancellor's Dining Room, W. G. Pearson Dining Hall. Chairman Dwight Perry called the meeting to order at 1:45 p.m.

Committee Members Present: Chairman Dwight Perry, Trustee Carlton Thornton, Trustee Robert Dolan, Trustee Dwayne Johnson and Trustee Kay Thomas

Others Present: Trustee Harold Epps, Trustee Glenn Adams, Trustee Avon Ruffin, Trustee Paul Pope, Trustee George Hamilton, Chancellor Charlie Nelms, Provost Kwesi Aggrey, Ms. Susan Hester, Dr. Kevin Rome, Dr. Hazell Reed, Dr. Chanta Haywood, Attorney Melissa Jackson Holloway, Ms. Yolanda Banks Deaver, Ms. Claudia Hager, Attorney Hope Murphy, Dr. Janice Harper, Mr. Shawn Stewart, Dr. Irene Owens, Dr. Abdul Mohammed, Dr. Elwood Robinson, Dr. Cecelia Steppe-Jones, Dr. Bernice Johnson, Dr. Undi Hoffer, Dr. Debbie Thomas, Dr. Deborah Swain, Dr. Vicki Lamb, Dr. Sundar Fleming, Dr. Theodosia Shields, Dr. Pauletta Bracy, Dr. Jerome Goodwin, Dr. Carlton Wilson, Mr. Zack Abegunrin, Dr. Raymond Pierce, Dr. Arcelia Jeffreys, Ms. Betty Willingham, Dr. Brenda Shaw, Mr. Robert Waters, Mr. Anthony Jarman, Ms. Anita Parker, Mr. Anthony Glenn (IT), Ms. Tiffney Marley and Ms. Dottie Irving Fuller.

It was moved by Trustee Thomas and properly seconded to approve the minutes dated February 22, 2011.

Dr. Vicki Lamb, Associate Professor of Sociology and Chair of the Ad hoc Faculty Handbook Committee for the Faculty Senate, presented the changes to the Faculty Handbook which were approved by the NCCU General Faculty. There were several questions and in depth discussion in response to the presentation. NCCU Academic Affairs and Legal Affairs will meet with the Ad hoc Faculty Handbook Committee to discuss the changes related to *The Code of the University of North Carolina*. The final draft of the handbook will be presented for approval during the June Board of Trustees meeting.

Dr. Hazell Reed, Vice Chancellor for Graduate Education and Research, discussed general concepts related to academic research. He then introduced Dr. Mengie Parker, Assistant Professor of Criminal Justice, whose presentation was entitled "Methods and Measures: A School Administrator's Guide to School-based Gang Assessments". Dr. Reed also introduced Dr. Jonathan Livingston, Assistant Professor of Psychology and Director of Export Outreach, BBRI, who presented, "Providing Innovative Health Education to the Community through Theater: A Call for HBCU Interdisciplinary Collaboration and Community Partnership Building".

The Committee heard a presentation from Dr. Kwesi Aggrey, Provost and Vice Chancellor for Academic Affairs, who introduced, Dr. Abdul Mohammed, the new dean of the College of Science and Technology. Dr. Aggrey also reported on students studying in various international locations this summer. Students will be studying in China, Denmark, Liberia, Jamaica, Kenya, Costa Rica and Puerto Rico. He concluded with a report of accomplishments from the College of Liberal Arts. The complete list of accomplishments is attached.

There being no further business, a motion was offered to adjourn. The motion was properly seconded and it carried. The meeting adjourned at 3:54 p.m.

Respectfully submitted,

Dwight Perry, Chairman

North Carolina Central University  
College of Liberal Arts  
Dr. Carlton Wilson, Dean  
April 26, 2011

College of Liberal Arts Accomplishments

Department of English and Mass Communication

- **Society of Professional Journalists** selected the *Campus Echo* for Region 2 "Best All-Around Non-Daily Student Newspaper". Ms. Ashley Griffin received a 3<sup>rd</sup> place award for Editorial Writing and Mr. Chi Brown 3<sup>rd</sup> place for Feature Photography. NCCU's *Campus Echo* ranked number one in competition with 4-year colleges in Delaware, Virginia, North Carolina, Maryland, and Washington, D.C.
- The *Campus Echo* recorded 20 national and state awards for its work during 2010-2011. Sixteen of these awards were presented at the **HBCU Excellence in Journalism Contest** sponsored by the **Black College Communication Association**. This included six 1<sup>st</sup> place awards and seven 2<sup>nd</sup> place awards. The various awards ranged from 1<sup>st</sup> place for Best Overall Design to Aaron Saunders's 1<sup>st</sup> place for Best Headline Writer. An additional four awards were received from the **NC College Media Association**.
- Dr. Carlyon Fulford received the 2011 James Berlin Dissertation Award from the College Conference on Composition and Communication.

Department of Music

- NCCU won practically every award at the Villanova University Jazz Festival--- First Place Best Band, Best Combo, Best Saxophone Section, Best Trumpet Section, Best Rhythm Section, and Best Soloist (Lynn Grissett).
- Four students, Tiffany Agerston, Jasymin Cooper, Jacqueline White, and Dante Harrell, were accepted to sing in Gounod's *Faust* with the North Carolina Opera Company on April 28-29, 2011, in Memorial Auditorium in Raleigh, NC.
- Dante Harrell, a junior, has being selected to represent NCCU in the 105 Voices of History National Choir in Washington, D.C.
- Jacquelyn White, a senior, performed at a UNC Master Class for international opera star, Anthony Dean Griffey.
- Jasmyn Cooper, a senior, performed at a Duke University Master Class for the renowned African American bass, Simon Estes.
- Jabril Graves, a junior, was accepted by the International Student Exchange Program, to study Music in India.

### **Department of Theatre**

The production, *Shakin the Mess outta' Misery*, directed by Professor Johnny Alston, has been accepted for four performances at the **National Black Theatre Festival** in Winston-Salem, NC on August 4- 6, 2011.

### **Department of Art**

Art students (Bart Furlow, Robert Lowery, Lamar Whidbee, and Erica Allen) under the instruction of **SunTrust Endowed Professor Beverly McIver** are exhibiting paintings at the Craven Allen Gallery, 1106 Broad Street. Several student paintings have been sold and Erica Allen, a junior, is considering a commission to produce paintings.



**NORTH CAROLINA CENTRAL UNIVERSITY  
BOARD OF TRUSTEES**

**Board of Trustees of the Endowment Fund  
Radisson Hotel Research Triangle Park  
June 21, 2011**

Endowment Fund Committee Members:      Chairman Glenn Adams  
Vice Chairman Charles Baron  
Trustee Harold T. Epps  
Trustee Carlton Thornton  
Chancellor Charlie Nelms

**AGENDA**

**Action Item:**

- |                                      |                      |
|--------------------------------------|----------------------|
| • Call To Order                      | Chairman Glenn Adams |
| • Approval of April 26, 2011 Minutes | Chairman Glenn Adams |

**Adjournment**

**NORTH CAROLINA CENTRAL UNIVERSITY**  
**BOARD OF TRUSTEES**  
**OF THE ENDOWMENT FUND MINUTES**  
**April 26, 2011**

The NCCU Board of Trustees of the Endowment Fund convened on Tuesday, April 26, 2011, in the W. G. Pearson Dining Hall, Chancellor's Dining Room. Chairman Glenn Adams called the meeting to order at 10:30 a.m.

Members Present: Chairman Glenn Adams, Trustee Harold Epps, Trustee Carlton Thornton, Trustee Dwayne Johnson and Chancellor Charlie Nelms

Others Present: Trustee Paul Pope, Trustee Avon Ruffin, Trustee Kay Thomas, Trustee Dwight Perry, Provost Kwesi Aggrey, Vice Chancellor Susan Hester, Vice Chancellor Kevin Rome, Vice Chancellor Lois Deloatch, Vice Chancellor Hazell Reed, Interim Vice Chancellor Yolanda Deaver, Attorney Melissa Jackson Holloway, Attorney Hope Murphy, Dr. Debbie Thomas, Dr. Ingrid McCree, Mr. Anthony Jarman, Ms. Anita Parker, Ms. Cindy Fobert, Mr. Zack Abegunrin, Ms. Cynthia Carter, Mr. Gary Rogers, Mr. Randal Childs, Ms. Loretta Hayes, Mr. Timothy Moore, Dr. Chanta Haywood, Ms. Claire Mufalo, Ms. Gracie LeSane, Mr. Gary Ward, Ms. Denise Raynor, Dean Elwood Robinson, Mr. Achameleh Debella, Dr. Arcelia Jeffreys, Ms. Dottie Irving Fuller, Mr. Chris Wooten, Ms. Claudia Hager, Dr. Minnie Sangster, Mr. James Dockery, and Mr. Neil Offen (*Herald Sun*).

It was moved by Trustee Thornton and properly seconded by Trustee Epps to approve the minutes dated February 22, 2011. The motion carried.

A request to spend the accumulated income over the 5.5% spending policy for FY2012 was presented. It was moved and properly seconded that an additional amount above the 5.5% spending average for the scholarship funds be awarded for Fiscal year 2012 in the amount of approximately \$142,000.00. The motion carried.

The committee heard from Ms. Yolanda Banks Deaver, Interim Vice Chancellor for Administration and Finance, who presented the University Endowment report. She stated that the market value of the Endowment Fund as of February 28, 2011 was \$19,915,218. This market value reflects an increase in value of \$3,097,844 compared to \$16,817,374 as of February 28, 2010.

Vice Chancellor for Institutional Advancement, Ms. Lois Deloatch, presented the NCCU Foundation Endowment Board report. She stated that the value of the Foundation endowments as of February 28, 2011 was \$11,038,770. This market value reflects an increase in value of \$1,461,636 compared to \$9,577,134 as of February 28, 2010.

Chairman Glenn Adams stated that the discussion of fiscal agents UNC Management Company and Piedmont Investment Advisors will be held at the June 2011 meeting.

There being no further business, Chairman Glenn Adams moved and it was properly seconded to adjourn. The motion carried.

Respectfully submitted,

Glenn Adams, Chair of the Endowment Fund

**NORTH CAROLINA CENTRAL UNIVERSITY  
BOARD OF TRUSTEES**

**Meeting of the Finance Committee  
Radisson Hotel Research Triangle Park  
June 21, 2011**

Finance Committee Members:

Chair George Hamilton
Vice Chair Nancy J. Wysenski
Trustee Dwight D. Perry
Trustee Avon L. Ruffin
Trustee Paul R. Pope

**AGENDA**

**ACTION ITEMS:**

- |                                      |                   |
|--------------------------------------|-------------------|
| • Call to Order                      | Chairman Hamilton |
| • Approval of April 26, 2011 Minutes | Chairman Hamilton |

**ADJOURNMENT**

**North Carolina Central University  
Board of Trustees  
Finance Committee Minutes  
April 26, 2011**

The Finance Committee convened on April 26, 2011, in the Pearson Cafeteria, Chancellor's Dining Hall. Chairman George Hamilton called the meeting to order at 10:35 am.

Committee Members Present: Chairman George Hamilton, Trustee Dwight Perry, Trustee Avon Ruffin, and Trustee Paul Pope.

Others Present: Trustee Glenn Adams, Trustee Robert Dolan, Trustee Harold Epps, Trustee Kay Thomas, Trustee Carlton Thornton, Trustee Dwayne Johnson, Chancellor Charlie Nelms, Provost Kwesi Aggrey, Vice Chancellor Susan Hester, Vice Chancellor Kevin Rome, Vice Chancellor Hazel Reed, Vice Chancellor Lois Deloatch, Interim Vice Chancellor Yolanda Banks Deaver, Attorney Melissa Jackson Holloway, Attorney Hope Murphy, Ms. Claudia Odom Hager, Ms. Cynthia Carter, Mr. Zack Abegunrin, Dean Elwood Robinson, Mr. Tim McMullen, Dr. Arcelia Jeffreys, Dr. Ingrid Wicker, Dr. Minnie Sangster, Mr. Achameleh Debella, Dr. Deborah Swain, Ms. Claire Mufalo, Ms. Loretta Hayes, Mr. Gary Ward, Ms. Gracie LeSane, Mr. Anthony Glenn (IT), Ms. Dottie Irving Fuller, Mr. Anthony Jarman, Ms. Anita Parker, Mr. Eric Ferrari (*News and Observer*), and Mr. Neil Offen (*Herald Sun*).

It was moved by Chair Hamilton and properly seconded by Trustee Ruffin to approve the minutes dated February 22, 2011. The motion carried.

**Informational Items**

Interim Vice Chancellor for Finance and Administration Ms. Yolanda Banks Deaver, provided the Finance Committee with an update on the Biennial 2009-2011 State Budget as of February 28, 2011. The State Appropriation Base Budget is \$88,659,748; Receipts Base budget is \$50,964,682; and the Total Requirements is \$139,624,430. The State appropriations changed by \$(4,873,083) due to the net effect of the State Fiscal Stabilization Fund (Federal Stimulus Funds) \$(5,340,833), Faculty recruiting and retention award \$29,278, BOG Teaching Award \$9,500, Summer Bridge Program \$150,000, and the Kannapolis Research Project \$52,096.

Ms. Yolanda Banks Deaver also reviewed the Auxiliary Summary as of February 28, 2011, with an ending fund balance of \$17,361,293. A question was asked about the significant fund balance addition to the Residential Life fund balance. Ms. Deaver stated that the University is no longer in a lease with Campus Crossing and did not have to provide off campus housing arrangements this year which contributes to a more positive fund balance in the Residential Life Auxiliary Fund. Ms. Claudia Odom Hager, Associate Vice Chancellor for Finance and Process Improvement, stated that the fund balance for Residential Life is projected to be positive at the end of each fiscal year. Ms. Cynthia Carter, Assistant Vice Chancellor, stated that the substantial

balance will be used to support expenses to the end of the fiscal year. The addition to the fund balance is not expected to be significant at the end of the fiscal year.

Ms. Yolanda Banks Deaver further provided a brief update on the Biennial 2011-2013 State Budget. North Carolina Central University has prepared budget reduction scenarios of 15%, but is hopeful that the reductions to state funds will be less than 15% or even less than 10%. The budget reduction rate will not be known until budget negotiations are finalized by the General Assembly.

Chancellor Nelms led a discussion about the impact that Federal budget reductions will have on the University and the students. He noted that the Federal government budget reduction plan will not increase the PELL grant and will eliminate the Supplemental Education Opportunity Grant (SEOG) for the new fiscal year. Full need students receiving maximum federal aid will be directly impacted by these reductions as well as any reductions in state financial aid.

The state uses escheat funds to provide financial aid to students, however, those funds are rapidly depleting. The state is also considering eliminating tuition waivers to out of state students. Therefore more private funds are needed to offset the reduction in student financial aid.

The Chancellor informed the committee of the formation of a work group to make recommendations to meet the legislated budget reductions without across the board budget reductions. The highest priority is to retain students and maintain high academic standards. There was a concern about whether students receive counseling before obtaining loans. The Chancellor answered yes, the students sign a promissory note and they also must attend an exit interview before leaving the university.

There being no further business, a motion was offered to adjourn. The motion was properly seconded and it carried.

Respectfully submitted,

George Hamilton, Chairman

**North Carolina Central University  
Board of Trustees**

**Meeting of the Institutional Advancement Committee  
Radisson Hotel Research Triangle Park  
June 21, 2011**

**AGENDA**

**Institutional Advancement Committee Members:**

Chair Avon Ruffin  
Vice Chair Harold Epps  
Trustee Charles Baron  
Trustee Dwight Perry  
Trustee Carlton Thornton

**ACTION ITEMS**

- Call to Order
- Approval of April 26, 2011 Minutes

Chair Avon Ruffin  
Chair Avon Ruffin

**ADJOURNMENT**

**North Carolina Central University**  
**Report of the Institutional Advancement Committee**  
**April 26, 2011**

The Institutional Advancement Committee convened on Tuesday, April 26, 2011, in the Chancellor's Dining Room in the W.G. Pearson Cafeteria. Chair Avon Ruffin called the meeting to order.

Committee Members Present: Chair Avon Ruffin, Trustee Harold T. Epps, Trustee Dwight Perry and Trustee Carlton Thornton.

Others Present: Trustee Glenn Adams, Trustee Paul Pope, Trustee Kay Thomas, Trustee Robert Dolan, Trustee George Hamilton, Trustee Kay Thomas, Trustee Dwayne Johnson Chancellor Charlie Nelms, Trustee Dwight Perry, Provost Kwesi Aggrey, Vice Chancellor Susan Hester, Vice Chancellor Lois Deloatch, Vice Chancellor Hazell Reed, Vice Chancellor Kevin Rome, Ms. Yolanda Banks Deaver, Attorney Melissa Jackson Holloway, Attorney Hope Murphy, Ms. Claudia Odom Hager, Mr. Zack Abegunrin, Ms. Loretta Hayes, Mr. Achameleh Debela, Mr. Gary Ward, Ms. Cynthia Carter, Mr. Randal Childs, Ms. Dottie Fuller, Mr. Anthony Jarman, Mr. Shaun Johnson, Ms. Gracie Lesane, Ms. Anita Parker and Ms. Denise Raynor.

It was moved by Trustee Epps and properly seconded by Trustee Perry to approve the minutes dated February 22, 2011 as amended. (Trustee Robert Dolan was not in attendance at the February 22, 2011 meeting, as indicated). The motion carried.

Vice Chancellor Lois Deloatch provided the division report to the Institutional Advancement Committee. The raised-to-date total through February 28, 2011 is \$3,271,767, compared to \$3,118,726 for FY 2010. The number of donors through February of FY 2011 is 3,499 compared to 3,204 for February of FY 2010.

Institutional Advancement continues to make good progress in improving stewardship and strengthening guidelines and communications internally and externally. The department is taking important steps to ensure more efficient and consistent operations in an effort to rebuild trust and confidence in the University's capacity to manage and steward gifts.

In addition, Institutional Advancement staff has been placing phone calls and traveling both locally and around the country to meet with current and prospective donors. Travel is completed or scheduled for Washington, DC, Los Angeles, Houston, Atlanta and other cities.

A series of Chancellor Scholars Dinners will be launched in June, and a number of campus and nationwide events will follow in the early fall which will highlight programs, students, and projects at NCCU.



There being no further business, the meeting adjourned.

Respectfully submitted:

Avon L. Ruffin, Chair

**NORTH CAROLINA CENTRAL UNIVERSITY  
BOARD OF TRUSTEES**

**Meeting of the Personnel Committee  
Radisson Hotel Research Triangle Park  
June 21, 2011  
3:00 p.m.**

Personnel Committee Members:

Chairman Charles Baron  
Vice Chairman Harold Epps  
Trustee Glenn Adams  
Trustee Robert Dolan  
Trustee George Hamilton  
Trustee Kay Thomas

**AGENDA**

**ACTION ITEMS**

- |                                      |                |
|--------------------------------------|----------------|
| • Call to Order                      | Chairman Baron |
| • Approval of April 26, 2011 Minutes | Chairman Baron |

**CLOSED SESSION**

- |  |                  |
|--|------------------|
| • Full Professor with Tenure<br>NCCU School of Law | Chancellor Nelms |
|--|------------------|

**ADJOURNMENT**

NORTH CAROLINA CENTRAL UNIVERSITY  
BOARD OF TRUSTEES  
MINUTES OF THE PERSONNEL COMMITTEE  
APRIL 26, 2011

The Personnel Committee convened on Tuesday, April 26, 2011, in the Pearson Cafeteria, Chancellor's Dining Room. Vice Chairman Harold Epps called the meeting to order 11:30 a.m.

Committee Members Present: Vice Chairman Harold Epps, Trustee Glenn Adams, Trustee Robert Dolan, George Hamilton, and Trustee Kay Thomas

Others Present: Trustee Dwight Perry, Trustee Eric Michaux, Trustee Paul Pope, Trustee Avon Ruffin, Trustee Dwayne Johnson, Trustee Carlton Thornton, Chancellor Charlie Nelms, Dr. Hazell Reed, Dr. Kevin Rome, Attorney Melissa Jackson Holloway, Attorney Hope Murphy, Ms. Yolanda Banks, Deaver, Ms. Susan Hester, Ms. Claudia Odom Hager, Ms. Anita Parker and Ms. Dottie Fuller

**OPEN SESSION**

It was moved by Trustee Thomas and properly seconded by Trustee Dolan to approve the minutes dated February 22, 2011. The motion carried.

It was moved by Trustee Hamilton and properly seconded by Trustee Adams to go into closed session pursuant to NCGS 143-318.11(a)(2). The motion carried.

**CLOSED SESSION**

Ms. Lois Deloatch, Vice Chancellor for Institutional Advancement made a presentation for a naming opportunity. She provided the Committee with background information regarding the candidate.

Further the Committee heard a presentation from Provost Kwesi Aggrey regarding two (2) recommended candidates for emeriti status. The credentials for both candidates were presented for information.

After some discussion it was decided that the NCCU Board of Trustees needs to review the policies for both naming opportunities and emeritus. Attorney Holloway to review and report back to Committee.

Vice Chairman Epps moved and it was properly seconded to reconvene in open session. The motion carried.

## **OPEN SESSION**

When the meeting reconvened in open session, it was moved and properly seconded to recommend approval of the personnel appointments and naming opportunity discussed in closed session. The motion carried.

There being no further business, it was moved and properly seconded to adjourn. The motion carried.

Respectfully submitted:

Harold Epps, Vice Chairman

**NORTH CAROLINA CENTRAL UNIVERSITY  
BOARD OF TRUSTEES**

**MEETING OF THE TRUSTEE-STUDENT RELATIONS COMMITTEE  
Radisson Hotel Research Triangle Park  
Tuesday, June 21, 2011**

Trustee-Student Relations Committee Members:

Chair Kay Thomas  
Vice Chair Dwayne Johnson  
Trustee Avon Ruffin  
Trustee Carlton Thornton  
Trustee Paul Pope

**AGENDA**

**ACTION ITEMS:**

- Call to Order
- Approval of April 26, 2011 Minutes

Chair Thomas

Chair Thomas

**ADJOURNMENT**

**NORTH CAROLINA CENTRAL UNIVERSITY  
BOARD OF TRUSTEES**

**Trustee-Student Relations Committee Minutes  
April 26, 2011**

The Trustee-Student Relations Committee convened on Tuesday, April 26, 2011, in the Chancellor's Dining Room, W.G. Pearson Dining Hall. Chairman Thomas called the meeting to order at 3:55 p.m.

Committee Members present: Chairman Kay Thomas, Trustee Dwayne Johnson, Trustee Avon Ruffin, Trustee Carlton Thornton, and Trustee Paul Pope

Others Present: Trustee Glenn Adams, Trustee Robert Dolan, Trustee Harold Epps, Trustee Dwight Perry, Chancellor Charlie Nelms, Dr. Kwesi Aggrey, Dr. Kevin Rome, Ms. Susan Hester, Atty. Melissa Jackson, Atty. Hope Murphy, Dr. Bernice Johnson, Dr. Debbie Thomas, Dr. Janice Harper, Ms. Tia Marie Doxey, Mr. Jason Dorsette, and Ms. Vickie McNeil

It was moved by Trustee Dwayne Johnson and properly seconded by Trustee Avon Ruffin that the minutes dated February 22, 2011, be approved. The motion carried.

The committee heard from Dr. Kevin Rome, Vice Chancellor for Student Affairs and Enrollment Management. Dr. Rome provided an End-of-the Year summation of activities.

Dr. Rome, Ms. Tia Marie Doxey (Director, Student Life Assessment), and Mr. Jason Dorsette (Director, African American Male Initiative) provided a presentation "Be More Intentional about African American Males Academic Success". The African American Male Initiative (AAMI) and the First in Flight Programs both work with freshmen and sophomore male students.

The First in Flight Program works with the first generation male student and their immediate parent(s)/caregiver of the student. The presentation proposed to provide Learning Outcomes and a National Overview of the Program. Outcomes are intended to recognize the diverse student population needs and the university efforts to address these needs; Understand the challenges faced by HBCUs regarding retention and graduation of African American Males; and Identifying successful approaches to ensuring success for these African American Males and finally ways to develop self-efficacy, brotherhood, and increase the retention and graduation rates of these African American Male students. This presentation has been presented at several national conferences within recent months and is being seen as a model program for male retention.

The University of North Carolina General Administration is providing some funding for a Summer Bridge program for the 2011-12 incoming Centennial Scholar Class and identified University College students.

NCCU will also undertake a second initiative this fall; the Annie Day Shepard Scholars which will be a similar program for first year female students.

There being no further business, it was moved and properly seconded to adjourn. The motion carried.

Respectfully Submitted,

Kay Thomas, Chairman

**NORTH CAROLINA CENTRAL UNIVERSITY  
DURHAM, NORTH CAROLINA  
BOARD OF TRUSTEES MEETING MINUTES  
April 27, 2011**

The NCCU Board of Trustees convened in the Emma Marable Conference Room in the William Jones Building on the campus of North Carolina Central University on April 27, 2011. Chairman Glenn Adams called the meeting to order at 9:03 a.m.

**INVOCATION:** Trustee Kay Thomas gave the invocation.

**ROLL CALL:** Present: Mr. Glenn Adams, Mr. Robert Dolan, Mr. Harold Epps, Mr. George Hamilton, Mr. Eric Michaux, Dr. Dwight Perry, Mr. Paul Pope, Mrs. Avon L. Ruffin, Mrs. Kay Thomas, Mr. Carlton Thornton, and Mr. Dwayne Johnson. Absent: Mr. Charles Baron and Mrs. Nancy Wysenski

**ADOPTION OF THE AGENDA:** It was moved by Trustee Michaux and properly seconded by Trustee Thomas that the agenda be adopted. The motion carried.

**APPROVAL OF THE MINUTES:** It was moved by Trustee Thornton and properly seconded by Trustee Thomas to approve the Special Call Meeting February 9, 2011, minutes dated February 23, 2011, and Special Call Meeting March 16, 2011. The motion carried.

**CHAIR'S REMARKS:** Chairman Adams informed the Board, as Chair, it is his responsibility to remind all members of the Board of their duty under the State Government Ethics Act to avoid conflicts of interest and appearances of conflict of interest as required by this Act. Each member has received the agenda and related information for this Board of Trustees meeting. If any board member knows of any conflict of interest or appearance of conflict with respect to any matter coming before the board of trustees at this meeting, the conflict or appearance of conflict should be identified at this time.

**PRESENTATION OF RESOLUTION:** Chairman Adams recognized Trustee Thomas and Chancellor Nelms who presented a Resolution to Trustee Dwayne Johnson. A copy of the Resolution for Trustee Johnson is attached.

**REPORT OF THE CHANCELLOR:** Chancellor Nelms thanked faculty and staff for all that they do to help enroll the students and keeping the students that we have. Keeping the students that we have is more important than bringing in new students.

The Chancellor will be meeting with members of the legislative delegation as well as the leadership of the House and Senate to discuss the specific impact of the budget cuts to North Carolina Central University. The cumulative effect of the State budget reduction as well as the Federal cut it will have a serious impact on our students because about 90% of our students received some type of financial aid. We are working to communicate the impact that the budget cuts will have on access as well as success. Students will not be able to get classes that they will need to graduate on time. There will be the elimination of the Summer Pell Grant program. We



are working internally with a Work Group chaired by Ms. Claudia Hager, Associate Vice Chancellor for Finance and Process Improvement, with various representatives who are charged to provide recommendations to increase organization efficiency, effectiveness, and financial stability. The report is due by May 1, 2011. Across the board cuts will not be made on campus. The cuts made will be consistent with our Strategic Plan and the ability to strengthen the university overall.

#### Highlights

- Durham's Teacher of the Year, Mr. Jason Jowers, is a NCCU alum.
- A team of students helped with the clean up on the campus of Shaw University after the tornado.
- Blackstone Charitable Foundation and a consortium of major Triangle universities announced the launch of the Blackstone Entrepreneurs Network, a new five-year initiative to help NC's Research Triangle become headquarters for America's next high-growth companies with the greatest potential to create new jobs. A \$3.63 million gift from the Blackstone Charitable Foundation will support the formation of a dense network of entrepreneurial support in the region.
- Zack Abegunrin, Associate Vice Chancellor for Facilities Services received a Good Faith Award from the State Office for Historically Underutilized Businesses (HUBs) in recognition of his efforts to promote and advocate for businesses owned by minorities and women.
- The NCCU School of Law has partnered with the Young Lawyers Division of the NC Bar Association to offer pro bono estate planning assistance to first responders including police officers, sheriff's deputies, firefighters and emergency medical technicians (EMTs) and their spouses, domestic partners or significant others.

Since the last Board of Trustees meeting the following events have occurred on campus:

- NCCU Department of Theatre presented "Shakin' the Mess Outta' Misery" by Shay Youngblood.

#### Upcoming Events

- Two commencement programs will be held to preserve the calling of names of graduates and hooding of the graduates and professional students.
  - Friday, May 13, 2011, 3:00 p.m. – 5:00 p.m. – Commencement for Graduate and Professional Students
  - 6:00 p.m. – 8:00 p.m. – Commencement Reception
  - Saturday, May 14, 2011 – Commencement for Undergraduates

**AUDIT COMMITTEE:** Trustee Hamilton presented the Audit Committee Report. There was one (1) action item and several items for information.

It was moved by Trustee Hamilton and properly seconded by Trustee Michaux to approve the Audit Committee minutes dated February 22, 2011. The motion carried.

Ms. Loretta Hayes, Interim Director, Internal Audit, reported the following activities:

- Internal Audit Activities:

The Lapsed Salary Review is in the planning stage. The audit entails reviewing the internal controls when expending lapsed salary funds.

The following reviews are in the field work stage.

- Fixed Assets Review – The audit entails ensuring adequate controls are in place for the existence, location and safeguarding of fixed assets recorded in the financial statements.
- Work Aid Review- The purpose of this engagement includes the process of paying students as employees and ensuring internal controls are in place to prevent misuse of University funds.

The following audits are in their draft/final report writing stage:

- Overtime Review (draft)
- Annual Disclosure Process Review (final)

- External Audit Activity:

- The Office of State Auditor's Investigation Team is still working on their review of the HMCUC.
- The Office of State Auditor's has completed their annual audit of the University's Financial Statement for fiscal year 2009-2010. The report was issued with no findings. In addition, the Single Audit for the Financial Aid Cluster was completed and no findings were identified.
- WNCU Radio Station annual financial statements audit was completed on February 25, 2011.

**BUILDING COMMITTEE:** Trustee Pope presented the Building Committee Report. There was one (1) item of information and one (1) item for action.

The Committee heard the Capital Improvement Projects update from Mr. Zack Abegunrin, Associate Vice Chancellor for Facilities Management. The Capital Improvement Projects entailed:

- Status of Projects
- Upcoming Projects

- HUB Data

The Committee also heard a request to approve the Selection of Designers for the Annual Service Agreement from Mr. Timothy F. McMullen, University Architect/Director of Design and Construction Services for approval.

It was moved by Trustee Pope and properly seconded by Trustee Dolan to approve the selection of Designers for the Annual Service Agreement. The motion carried.

**EDUCATIONAL PLANNING AND ACADEMIC AFFAIRS COMMITTEE:** Trustee Perry presented the Educational Planning and Academic Affairs Committee Report. There were several items for information.

Dr. Vicki Lamb, Associate Professor of Sociology and Chair of the Ad hoc Faculty Handbook Committee for the Faculty Senate, presented the changes to the Faculty Handbook which were approved by the NCCU General Faculty. The final draft of the handbook will be presented for approval during the June NCCU Board of Trustees meeting to allow for some last minute fine-tuning of the proposed document by the committee in conjunction with the Office of Legal Affairs and Academic Affairs.

Dr. Hazell Reed, Vice Chancellor for Graduate Education and Research, introduced Dr. Mengie Parker, Assistant Professor of Criminal Justice, whose presentation was entitled "Methods and Measures: A School Administrator's Guide to School-based Gang Assessments". Dr. Reed also introduced Dr. Jonathan Livingston, Assistant Professor of Psychology and Director of Export Outreach, BBRI, who presented, "Providing Innovative Health Education to the Community through Theater: A Call for HBCU Interdisciplinary Collaboration and Community Partnership Building".

The Committee heard a presentation from Dr. Kwesi Aggrey, Provost and Vice Chancellor for Academic Affairs, who introduced, Dr. Abdul Mohammed, the new dean of the College of Science and Technology. Dr. Aggrey also reported on students studying abroad this summer. He concluded with a report of accomplishments from the College of Liberal Arts.

**ENDOWMENT FUND COMMITTEE:** Trustee Johnson presented the Endowment Fund Report. There was one (1) action item and several items for information.

It was moved by Trustee Johnson and properly seconded by Trustee Thomas to approve the request to have an additional amount above the 5.5% spending average for the scholarship funds to be awarded for Fiscal year 2012 in the amount of \$142,000.00. The motion carried.

Interim Vice Chancellor for Administration and Finance, Mrs. Yolanda Banks Deaver, presented the University Endowment report. She stated that the market value of the Endowment Fund as of February 28, 2011 was \$19, 915,218. This market value reflects an increase in value of \$3,097,844 compared to \$16,817,374 as of February 28, 2010.

Vice Chancellor for Institutional Advancement, Ms. Lois Deloatch, presented the NCCU

Foundation Endowment Board report. She stated that the value of the Foundation endowments as of February 28, 2011 was \$11,038,770. This market value reflects an increase in value of \$1,461,636 compared to \$9,577,134 as of February 28, 2010.

**FINANCE COMMITTEE:** Trustee Hamilton presented the Finance Committee Report. There were several items for information.

Ms Yolanda Banks Deaver provided the following updates to the Finance Committee:

- Biennial 2009-2011 State Budget Update as of February 28, 2011 - Appropriations total \$88,659,748, Receipts total \$50,964,682 and Total Requirements total \$139,624,430,
- Auxiliary Financial Report as of February 28, 2011 with an ending fund balance of \$17,361,293, and
- Biennial 2011-2013 State Budget Update: North Carolina Central University has prepared budget reduction scenarios of 15%, but is hopeful that the reductions to state funds will be less than 15% or even less than 10%. The budget reduction rate will not be known until budget negotiations are finalized by the State Legislature.

Chancellor Nelms also discussed the impact of federal reductions in the area of Pell Grants, and the elimination of the Supplemental Education Opportunity Grant (SEOG). These federal budget reductions will greatly impact the students and enrollment at the University.

**INSTITUTIONAL ADVANCEMENT COMMITTEE:** Trustee Ruffin presented the Institutional Advancement Committee Report. There were several items for information.

Vice Chancellor Lois Deloatch provided the division report to the Institutional Advancement Committee. The raised-to-date total through February 28, 2011 is \$3,271,767, compared to \$3,118,726 for fiscal year 2010. The number of donors through February of fiscal year 2011 is 3,499 compared to 3,204 for February of fiscal year 2010.

Institutional Advancement continues to make good progress in improving stewardship and strengthening guidelines and communications internally and externally. The department is taking important steps to ensure more efficient and consistent operations in an effort to rebuild trust and confidence in the University's capacity to manage and steward gifts.

In addition, Institutional Advancement staff has been placing phone calls and traveling both locally and around the country to meet with current and prospective donors. Travel is completed or scheduled for Washington, DC, Los Angeles, Houston, Atlanta and other cities.

A series of Chancellor Scholars Dinners will be launched in June, and a number of campus and nationwide events will follow in the early fall which will highlight programs, students, and projects at NCCU.

**TRUSTEE-STUDENT RELATIONS COMMITTEE:** Trustee Thomas presented the Trustee-Student Relations Committee Report. There were several items for information.

The committee heard from Dr. Kevin Rome, Vice Chancellor for Student Affairs and Enrollment Management. Dr. Rome provided an End-of-the Year summation of activities.

Dr. Rome, Ms. Tia Marie Doxey (Director, Student Life Assessment), and Mr. Jason Dorsette (Director, African American Male Initiative) provided a presentation "Be More Intentional about African American Males Academic Success". The African American Male Initiative (AAMI) and the First in Flight Programs both work with freshmen and sophomore male students.

The First in Flight Program works with the first generation male student and their immediate parent(s)/caregiver of the student. The presentation proposed to provide Learning Outcomes and a National Overview of the Program. Outcomes are intended to recognize the diverse student population needs and the university efforts to address these needs; Understand the challenges faced by HBCUs regarding retention and graduation of African American Males; and Identifying successful approaches to ensuring success for these African American Males and finally ways to develop self-efficacy, brotherhood, and increase the retention and graduation rates of these African American Male students. This presentation has been presented at several national conferences within recent months and is being seen as a model program for male retention.

The University of North Carolina General Administration is providing some funding for a Summer Bridge program for the 2011-12 incoming Centennial Scholar Class and identified University College students.

NCCU will also undertake a second initiative this fall; the Annie Day Shepard Scholars which will be a similar program for first year female students.

**STUDENT GOVERNMENT REPORT:** The Student Government Report was presented by Trustee Dwayne Johnson. His full report is attached. Reggie McCrimmon – SGA President-elect was presented to the NCCU Board of Trustees.

**NATIONAL ALUMNI REPORT:** The National Alumni Report was presented by Ms. Tania Davis. A copy of the full report is attached.

**FACULTY SENATE REPORT:** The Faculty Senate Report was presented by Dr. Minnie Sangster. A copy of the full report is attached.

**STAFF SENATE REPORT:** The Staff Senate Report was presented by Ms. Daphine Richardson. A copy of the full report is attached.

**PERSONNEL COMMITTEE:** Trustee Epps announced there were three (3) action items for closed session.

Trustee Perry moved to convene in closed session pursuant to N.C.G.S. 143-318.11(a)(5). The motion was properly seconded by Trustee Thomas. The motion carried.

#### **CLOSED SESSION**

The Committee heard a presentation from Ms. Lois DeLoatch, Vice Chancellor for Institutional Advancement, who presented a request to name the second floor corridor in the Julius L. Chambers Biomedical/Biotechnology Research Institute.

Also the Committee heard presentations from Dr. Kwesi Aggrey who presented Dr. Marilyn McClelland and Dr. Marion F. Gooding as candidates for conferral of the title Professor Emeriti. Background information regarding each candidate was distributed.

There being no further business for closed session, Trustee Epps moved and it was properly seconded by Trustee Thomas to reconvene in open session. The motion carried.

### **OPEN SESSION**

It was moved by Trustee Epps and properly seconded by Trustee Thomas to approve the request for the naming opportunity in the Julius L. Chambers Biomedical/Biotechnology Research Institute. The motion carried.

It was moved by Trustee Epps and properly seconded by Trustee Thomas to approve the recommendation for conferral of the title Professor Emerita to Dr. Marilyn McClelland.

It was moved by Trustee Epps and properly seconded by Trustee Thomas to approve the recommendation for conferral of the title Professor Emerita Posthumous to Dr. Marion Gooding.

**CHAIRMAN'S ANNOUNCEMENTS:** The next Board of Trustees meeting is June 21 - 22, 2011.

A sincere thanks to each of you for completing and forwarding your Statement of Economic Interest Forms timely. The originals were Federal Expressed to the NC State Ethics Commission and copies also were provided to UNC General Administration, Finance Division.

**REMINDER:** All trustees are required to participate in the Ethics and Lobbying Education Program which is mandatory. This presentation is available on line and remote sites across the state.

There being no further business, it was moved by Trustee Ruffin and properly seconded by Trustee Pope to adjourn. The motion carried.

Respectfully submitted:

Anita K. Parker  
Recorder

# NORTH CAROLINA CENTRAL UNIVERSITY

## Honors

### Dwayne Johnson

WHEREAS, Dwayne Johnson, by virtue of his position as Student Government Association president, has served as the student representative on the North Carolina Central University Board of Trustees from 2009 to 2011; and

WHEREAS, he is the first student in the university's history to serve two consecutive terms as student body president and, as a result, the first to serve for two academic years on the Board of Trustees; and

WHEREAS, he has been an effective advocate for students before the Board of Trustees and the university administration, someone whose views were insightful and respected; and

WHEREAS, he raised the profile of the Student Government Association and increased its effectiveness, drawing greater student interest in SGA positions, and under his leadership SGA members completed more than 3,000 hours of community service; and

WHEREAS, during his two years of student leadership, he worked hard to engage all students in academics and service, through programs such as Study Hard in the Yard, Black Affair 3, and a Training Day during the Week of Welcome; and

WHEREAS, he has been a mentor and role model for the Centennial Scholars Program, the university's initiative to foster academic success among African-American males,

NOW THEREFORE BE IT RESOLVED, that the Board of Trustees of North Carolina Central University expresses its sincere appreciation to Dwayne Johnson for his service to the board and the university, and commends him for his distinguished leadership of the Student Government Association.

BE IT FURTHER RESOLVED, that this Resolution shall be retained in the university files.

The 27th day of April,  
two thousand and eleven

Charlie Nelms

Charlie Nelms  
Chancellor



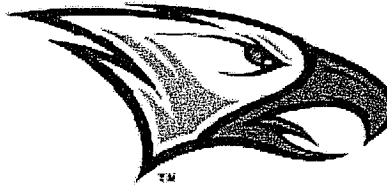
Janus E. Sheppard, Founder

Glenn B. Adams

Glenn B. Adams  
Chair, Board of Trustees

# NCCUSGA

North Carolina Central University  
Student Government Association



**"Students First!"**

Johnson-Kennedy Administration

2010-2011

## NCCUSGA Updates

- Literacy group at Hillside High School (cont.)
- Black Affair 3
- Rally at Capital in support of higher education
- Pre-Alumni Club
- Transition





## NCCUSGA Updates

- Freshman Class – 2014 Week
- Sophomore Class – Apartment Fair
- Junior Class – LSAT/GMAT/GRE Strategy Sessions/Apartment Fair
- Senior Class – Senior Link/Senior Cookout



## NCCUSGA Updates

- Senate – Elections Handbook Revisions
- Senate – Changes in requirements to run for a student body position from 2.7 GPA to 3.0 GPA.



## Student Body Officers 2011- 2012

- SGA President – Reggie McCrimmon
- SGA Vice President – Carmelo Mantalvo
- Miss NCCU – Kelsey Hargrove
- Mr. NCCU – Mark Turner



# NCCUSGA

## Questions

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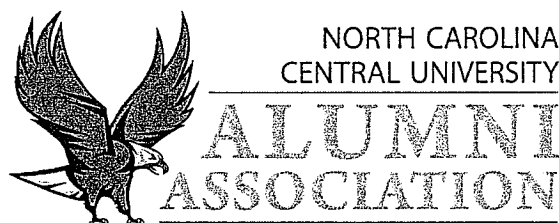
**NCCUSGA**

THANKS

Dr. Kevin Rome

& the

Division of Student Affairs  
Staff



North Carolina Central University Alumni Association, Inc. • 2223 Fayetteville Street • Durham, North Carolina 27707 • (919) 530-5222

## OFFICE OF THE NATIONAL PRESIDENT

### Report of the National Alumni Association 2010 - 2011

April 27, 2011

Durham, NC

Chairman Adams and Board members, Chancellor Nelms, university officials, faculty, staff, alumni, and invited guests - good morning. On behalf of all the alumni, the national elected officers, national committee chairpersons, and Alumni Council who work on behalf of our Association; I bring you greetings from the NCCU Alumni Association and thank you for the opportunity to present this report from the Alumni Association.

The Alumni Association held its January Council meeting on January 22, 2011, at the W.G. Pearson Cafeteria Banquet Room. We had a spirited meeting and one of the largest attended Council meetings in a long time, if ever. Presentations were given by the Vice Chancellor of Institutional Advancement, Lois DeLoatch; University Architect, Timothy McMullen; Director of Residence Life, Dr. Jennifer Wilder; Department of Athletics – Etienne Thomas, Dr. White and David Nass; and Founding Director of the Share Our Shoes Organization, Jennifer Pierce, which is the same organization partnered with Coach LeVelle Moton. One of the highlights of the meeting was having lunch in the cafeteria with the students. Alumni had the opportunity to intermingle with students during our break and many of the alumni were excited to know that they would be dining like today's student.

At this time of the year, the Association is in "regional mode". In the months of March and April, the regions host meetings/conferences. First on the list is Region IV and that meeting was held on March 19 in Elizabeth City, NC, led by RVP Debra Taylor. Second, is Region III and its conference was on March 26 in Columbia, SC, led by RVP Sam Cooper. Third, is Region I and its conference was April 16 in Washington, D.C., led by RVP Connie Lipscomb. Fourth, is Region II and its meeting will be April 30 in Chicago, IL, led by RVP Rufus Washington. All regional meetings fall under the responsibility of Calvin Kearney, National Vice President.

The Young Alumni Council is taking the lead in recruiting volunteers for the May 7<sup>th</sup> community service project on completing the final touches to the NCCU Habitat for Humanity Home. If anyone present today is interested in volunteering for one of the two shifts, please contact the Office of Alumni Relations at (919) 530-6363 or send an e-mail to [alumnivolunteers@nccu.edu](mailto:alumnivolunteers@nccu.edu).

We are making preparations for an action packed weekend July 22-23, 2011. This will be our combined Annual/Council meeting. We are continuing our "Alumni Day of Service", which kicks off the weekend of activities for alumni on July 22. Service projects are being identified and alumni will have opportunities to volunteer on campus, at the John Avery Boys & Girls Club, W.D. Hill Recreation Center, and again, working with Habitat for Humanity of Durham on whatever housing project may be occurring in Durham on that day. Also on this day, officer training will be held, followed by a Member/Volunteer Recognition Reception. Beginning

"Truth & Service"

[www.nccualumni.org](http://www.nccualumni.org)

Saturday morning, the Annual/Council will start at 9:00 am and the weekend will conclude with our first Awards Dinner, beginning with a reception/cocktail hour from 6:00 – 7:00 pm and the dinner starting at 7:00 pm. Information will be coming out soon about all of these events and where they will be held, and we look forward to everyone here today joining us, especially at the Awards Dinner on Saturday evening.

In light of the recent tornadic events that occurred in NC, and especially in Raleigh, and hearing of the sudden closure of Shaw University, the Alumni Association publicly expresses its concern to all affected by the storms and we will lend our support by making donations through the relief funds established by this University.

Board of Trustees members, university officials, faculty, staff, alumni, and invited guests - thank you for your time and attention. I would be happy to entertain any questions that you may have.

In Truth and Service,

*Tania B. Davis*

Tania B. Davis, '94

President

2010 - 2012

REPORT TO THE BOARD OF TRUSTEES

BY DR. MINNIE B. SANGSTER, CHAIR OF THE NCCU FACULTY SENATE

WEDNESDAY, APRIL 27, 2011

Chairman Adams, members of the Board of Trustees, colleagues, friends,

Bonjour, Guten Morgen, Buenas Días, Good Morning! I appreciate this opportunity to bring you a report on the activities of the NCCU Faculty Senate.

The Faculty Senate held its last regular meeting of the 2010-2011 academic year on April 1, and one of the items on the agenda was the election of members to the Executive Committee for 2011-2012. The new officers are as follows: the new Faculty Senate chair is Prof. Sandra Rogers, a clinical instructor in the Sociology Department. The new vice-chair is Dr. Claudia Becker, Associate Professor of German in the Department of Modern Foreign Languages. Dr. Deborah Swain, Associate Professor of Library and Information Science, will be continuing for the next year as Faculty Senate secretary. The newly elected parliamentarian is Dr. Dohyeong Kim, an Assistant Professor in the Department of Public Administration. They will assume office on July 1, the beginning of the new fiscal year.

The Faculty Senate has been active this year in a number of areas. You are, of course, all familiar with the revision of the NCCU Faculty Handbook. Dr. Vicki Lamb, chair of the *ad hoc* Faculty Handbook Committee, presented it to the trustees during the meeting of the Educational Planning and Academic Affairs Committee yesterday.

When I last reported to you in February, the vote on the amendments to the Senate Constitution was underway. I am happy to report that the Senate was successful in obtaining the necessary super majority general faculty vote to approve the amendments to the Faculty Senate Constitution and also passed a number of changes to the Bylaws of the Senate that will provide for more effective and efficient future operations.

The research begun this year on the feasibility of adding a plus or minus to recorded final letter grades is continuing, as is the gathering of documentation on the possibility for increasing the interval between classes from 10 minutes to 15 minutes in recognition of the growth of our campus and the difficulty of traversing ever greater distances in the 10-minute time frame.

We are pleased that faculty can now use the Banquet Room in Pearson Cafeteria as a faculty dining area and are continuing to examine possibilities for a Faculty lounge on campus.

The frequent workshops on teaching and learning effectiveness offered under the joint sponsorship of the Faculty Senate and the University Center for Teaching and Learning have continued throughout the year, with increasing numbers of faculty members taking advantage of this development opportunity on campus.

You are, of course, familiar with the recommendations for honorary degrees and for emeritus status which were approved by the Faculty Senate and sent forward for review by this Board.

A special task force on the impact of the anticipated budget cuts developed a resolution supporting the protection of academics which was approved at the April 1 Faculty Senate meeting and has been sent forward to Chancellor Nelms.

The Faculty Senate will hold its annual workshop on Tuesday, May 10, 2011. Continuing and incoming Senate representatives will meet at that time to develop plans for the next academic year. A central theme will be shared governance, and a panel led by Sandie Gravett, Chair of the UNC Faculty Assembly, will introduce related topics for consideration and discussion. We were honored to have Chairman Adams at last year's workshop to welcome everyone, and we invite him and the other members of the board to join us this year at 9 AM on May 10 in Room 2221 Mary Townes to start off our Faculty Senate Workshop 2011.

This concludes my report, and I will be glad to answer any questions that you may have.



**Staff Senate Report to Board of Trustees**  
**April 27, 2011**

Chairman Adams, fellow Board Members, Chancellor Nelms, invited guests - thank you for an opportunity to report on the NCCU Staff Senate.

**Staff Senate Meeting**

During the March Staff Senate Meeting, we had the following presentations:

- 1) **Chancellor Nelms** informed the staff of planned budget cuts. He explained that cuts may be as high as 20% which may impact NCCU by reduction in state appropriations, tuition increases and a decline in Federal Financial Aid. Although Chancellor delivered "not so good" news, it was pleasantly received by the staff due to his unique style of delivery. The staff expressed their sincere appreciation for Chancellor's visit and for hearing the information firsthand.
- 2) **Mr. John Smith** – CIO, Information Technology, spoke on the Network Refresh Project. He explained that ITS is performing a major overhaul to the campus network infrastructure and replacing network devices in all buildings to provide a more reliable campus network.
- 3) **Ms. Earlinda Elder-Albritton**, Human Resources, shared information concerning QSI training and topics that will be discussed at the Lunch and Learn meetings. She encouraged the staff to use the "NCCU Listens" to voice concerns, opinions, complaints, suggestions and questions.
- 4) **Mr. Tim Moore**, Business & Auxiliary Services, shared information concerning:
  - a. the new Book Store and the new parking deck;
  - b. the plan to open a Jazzman's Café in the parking deck with a planned opening in August;
  - c. the plan to have payroll deductions available for Faculty and Staff for meal plan and encouraged everyone to buy a meal plan;
  - d. encouraged everyone to consider parking in the parking deck; and
  - e. to consider using the print services, Central Graphics, available on campus.
- 5) **Tonya Artis**, Academic Community Learning Services Program, representative for Habitat for Humanity gave an update on the status of our 3<sup>rd</sup> Habitat Home and also requested volunteers who would be willing to drive the NCCU van to transport students to and from the worksite.

During the April Staff Senate Meeting **Ms. Starla Tanner**, Director of Community and Government Relations, and **Mr. James Dockery**, Associate Vice Chancellor for HR/EEO,



discussed Senate Bill 575 which makes provisions for all University employees to be removed from the State Personnel Commission and placed under the authority of the Board of Governors. Staff were given time to discuss their thoughts/concerns and ask questions about the bill. This was a very lively discussion. Starla also provided information pertaining to other legislative updates. The staff expressed their sincere appreciation for Starla and Mr. Dockery attending the meeting and providing the open discussion.

Over the last month, I have been involved in several meetings/video conferences/conference calls with General Administration and Staff Assembly and Chairs of Staff Councils, statewide, pertaining to SB 575. The Chairs were asked to ensure the information pertaining to the bill was shared with the staff and we have had 2 meetings to allow a sharing of the information, however, the attendance was very low.

### **Staff Senate Scholarships**

Our open application period for Fall Semester Staff Scholarships ended on April 15<sup>th</sup>. We received six (6) applications. We will be reviewing these applications and will be providing at least two (2) staff members with awards for the Fall semester. The scholarship fund has been very successful and has been a great support for our staff. In an effort to ensure we are able to maintain this benefit for our staff, we are currently selling tickets (\$10) for a Spring fling to be held May 5<sup>th</sup>. Tickets will be sold until the night of the event, May 5<sup>th</sup>. All funds will be donated to the scholarship fund. This will be our last fundraiser for this academic year.

### **Tuition Assistance/Book Loan**

We continue to encourage staff to take advantage of the tuition assistance program in completing college credits and also to use our book loan program. We will continue to encourage and support this effort.

### **Staff Senate Executive Committee**

The elections for the Executive Committee officer positions will be held in May. We had a call for nominations in March and the slate of new nominees that will voted on and announced in May:

Chair – Ms. Janet Bunch - Facilities Services

Vice-Chair – Mr. Robert Lawson – Public Relations

Parliamentarian – Ms. Vernelle Massey – Registrar's Office

Treasurer – Ms. Chevella Thomas – Fixed Assets and Ms. Karen Coleman – School of Business

Secretary – Ms. Karen Coleman – School of Business

We will continue to serve with a spirit of excellence by giving of our time and resources in support of our university.

In Truth and Service,

Daphne Richardson  
Chair, Staff Senate

**HIGHLIGHTS OF PRESENTATIONS MADE AT THE  
NCCU BOARD OF TRUSTEES POLICY DISCUSSION  
TUESDAY, APRIL 26, 2011  
W.G. PEARSON DINING HALL  
CHANCELLOR'S DINING ROOM**

**Highlights of presentation by Chancellor Nelms, Associate Vice Chancellor Zack Abegunrin and Mr. Tim McMullen**

The Master Plan was updated in 2007 and should be updated every five years. The campus has worked hard to restore the verdant greens.

- Phase I – had a completion date of 2010
- Phase II – has a completion date of 2013
- Phase III – has a completion date of 2017

The Design and Construction Services is working with the City of Durham to improve the street scapes (light fixtures and sidewalk refurbish).

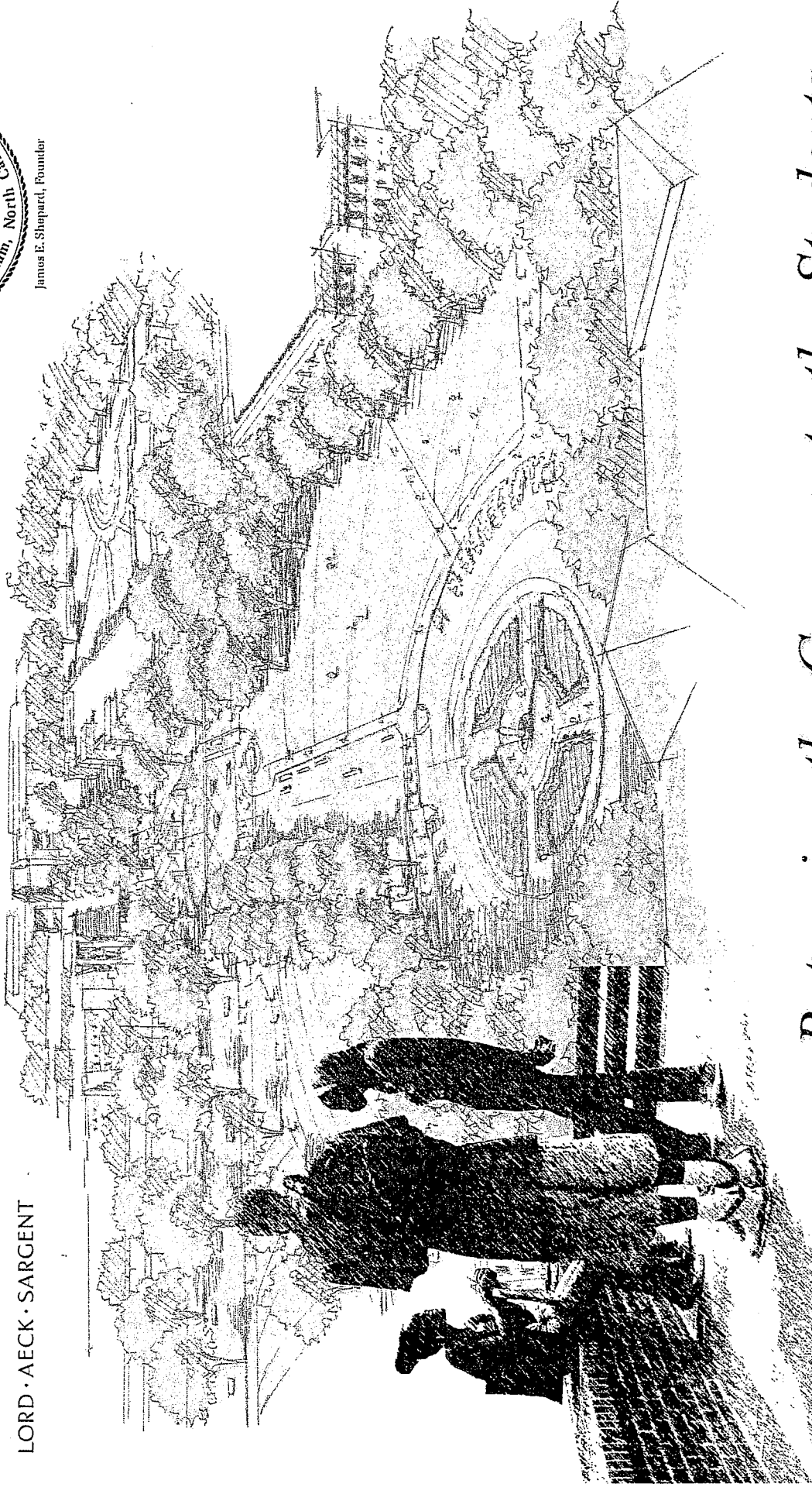
The complete presentation is attached.

# North Carolina Central University 2007 Campus Master Plan Update



LORD • AECK • SARGENT

James E. Shepard, Founder



*Returning the Campus to the Students*



James E. Shepard, Founder

# NCCU

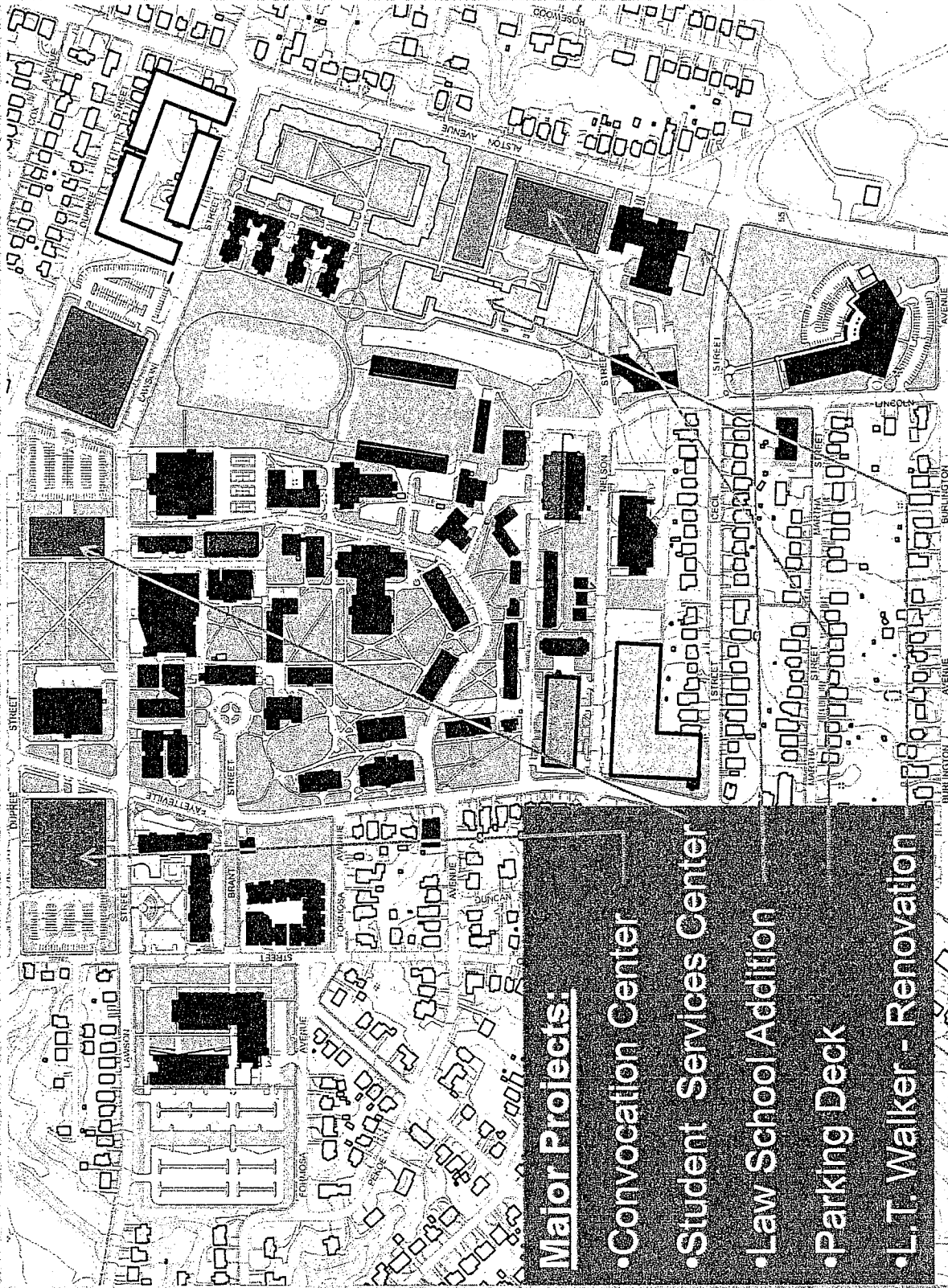
## Master Plan Update

### Major Projects:

- Convocation Center
- Student Services Center
- Law School Addition
- Parking Deck
- L.T. Walker - Renovation

Lord Aeck & Sargent  
Hayden Stanziale  
Martin Alexson Bryson  
Daher Lidsky Craig

## Future Projects 2015 - 2017







James E. Shepard, President

# NCCU

## Master Plan Update

# 2007 Master Plan Update

CIP Implementation Schedule w/ 2010 Modifications (Proposed)

## Phase I, II, III – 2010 – 2017

- Projected Enrollment – 13,500 students (8,700 current enrollment)
- Current Projects
  - Latham Parking Deck - \$ 15.0M (Construction/Interior Upfit – 2009/11)
  - Chidley South Residence Hall - \$ 30.0 M (Construction – 2009/11)
  - Nursing Building - \$ 23.0M (Construction - 2009/2011)
  - L. T. Walker Wellness Center - \$ 6.2M (Construction – 2010/11)
- Planned Projects:
  - Residence Hall \$ 41.2M (Chidley New South/Chidley Main – 2011/12)
  - Student Union Building \$ 56.9M (Advanced Planning – 2012/13)
  - School of Business - \$35.0M (Advanced Planning – 2013/14)
  - Residence Hall - \$ 93.6M (New Lawson Commons – 2013/14)
  - Student Health Services Center - \$ 10.1M (2015/16)
  - L.T. Walker PE & Recreation Complex – Comprehensive Renovation - \$ 21.0M (2015/16)
  - Land Acquisitions - \$ 12.0M (Ongoing)

Lord Asch & Sargent

Hayden Stanziale

Martin Alexiou Bryson

Dober, Lindsay Griggs

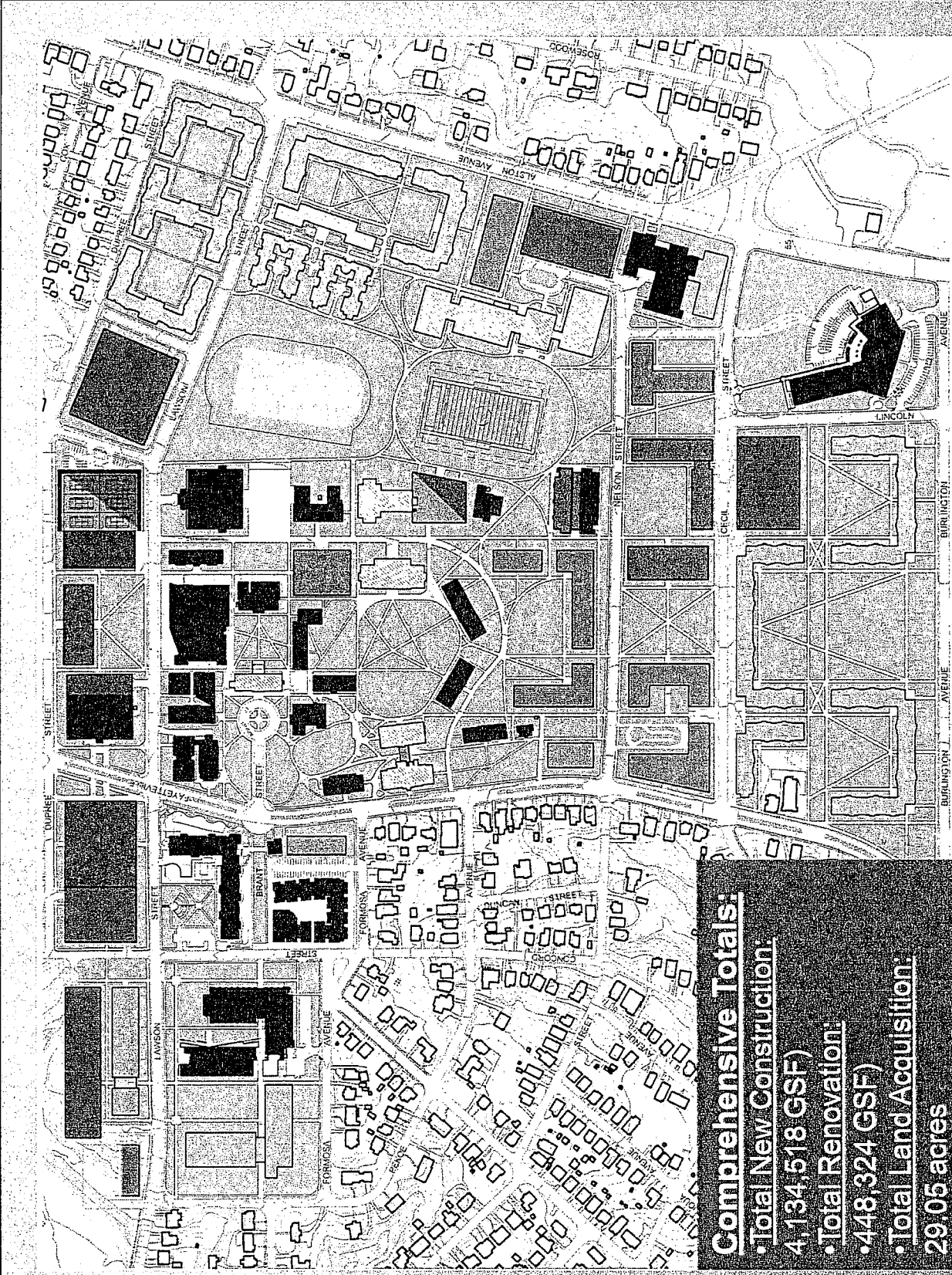


James E. Shepard, Founder

# NCCU

## Master Plan Update

Lord Aeck & Sargent  
Hayden Stanziale  
Martin Alexion Bryson  
Doherty Lidsky Galt



### Comprehensive Totals:

• Total New Construction:

4,134,518 GSF

• Total Renovation:

448,324 GSF

• Total Land Acquisition:

29.05 acres

## Master Plan – All Phases



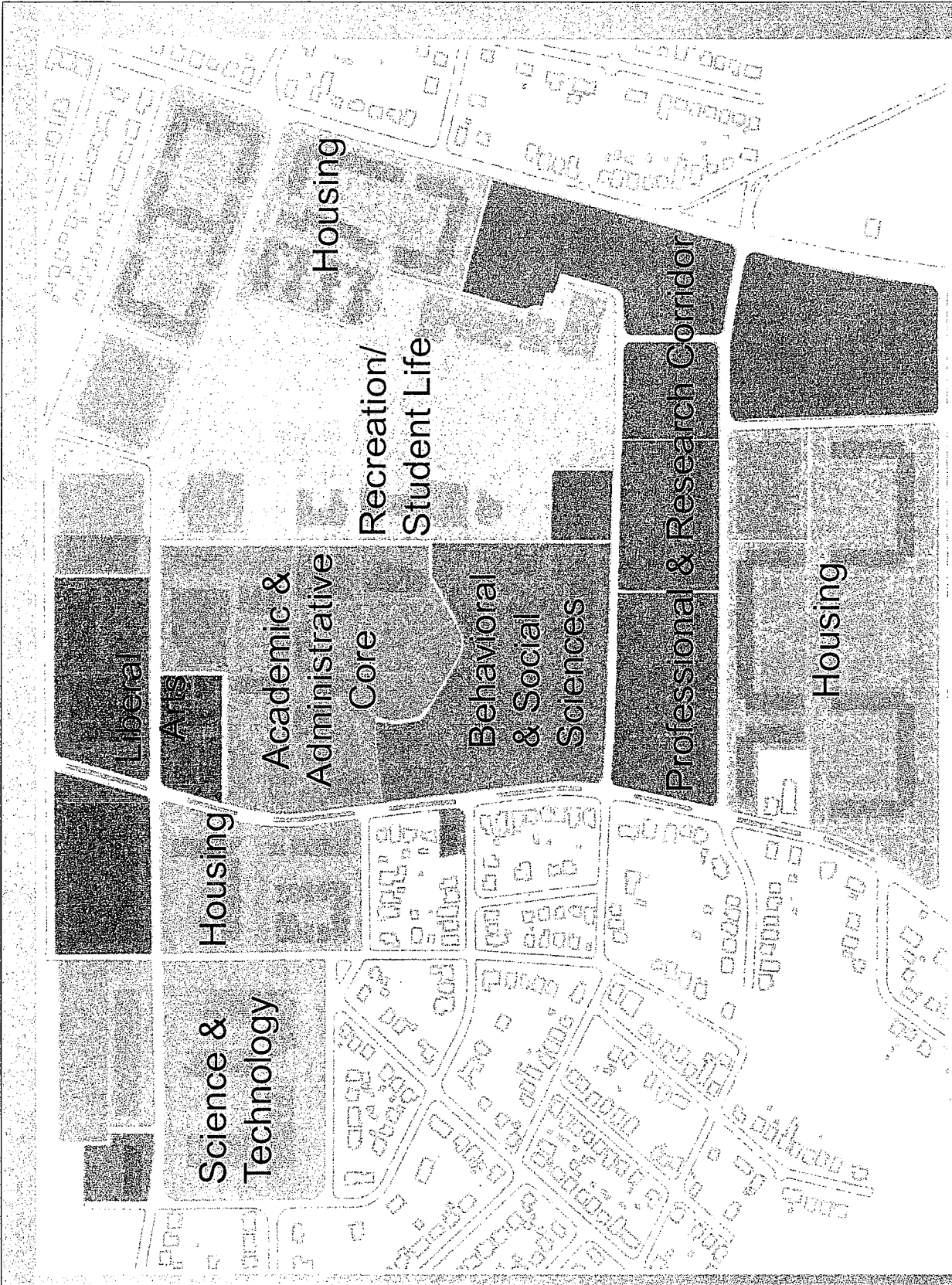


James E. Shepard, Founder

# NCCU

## Master Plan Update

Lord Auck & Sargent  
Hayden Stanziale  
Martin Alexion Bryson  
Doher Lidsky Craig



# Comprehensive Campus Precinct Plan



**NCCU**

## Master Plan Update

### Current Totals:

8,300 students (8,700)

135 acres (137)

2,321 parking spaces (2,871)

2,426 beds – 29% (2946 - 34%)

Lord Aech & Sargent

Hayden Stanziale

Martin Alexiou Bryson

Debra Lidsky Craig

Existing Campus Plan – 2007 (2010/2011 Totals)





James E. Shepard, Founder

# NCCU

## Master Plan Update

# Critical Objectives:

- Reorganize the Campus into Coherent Precincts
- Redirect Future Growth within Neighborhood Context
- Respond to Projected Enrollment of 13,500 by 2017
- Restore "The Sloping Hills, the Verdant Green"
- Return the Campus to the Students

Lord Asok & Sargent

Hayden Stanziale

Martin Alexiou Byson

Robert Lively Craig



James E. Sheppard, Founder

# NCCU

## Master Plan Update

### Major Projects:

- School of Business
- Residence Hall
- Student Health Services

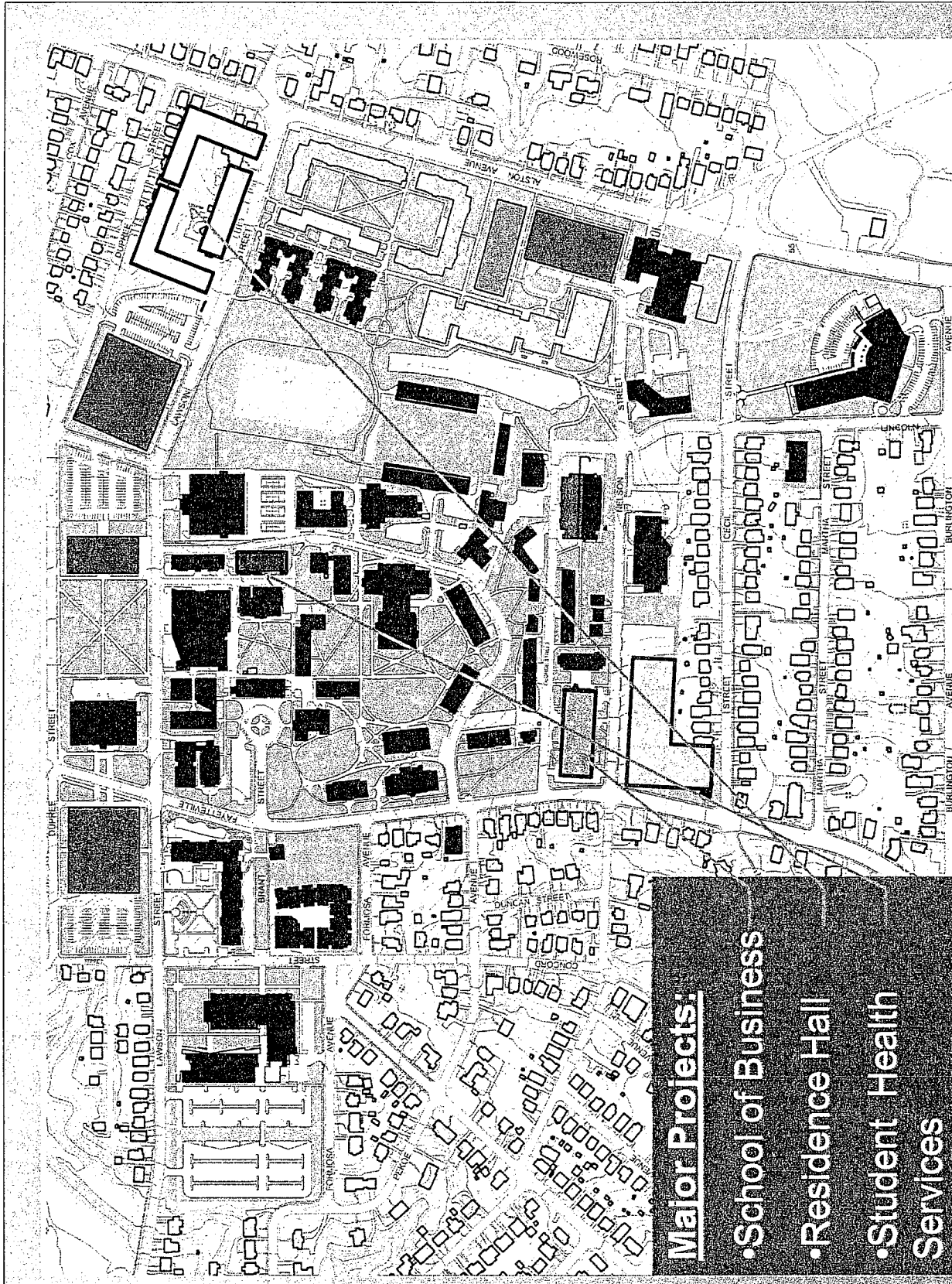
Lord Aeck & Sargent

Hayden Stanziale

Martin Alexton Bryson

Doherty Lifesky Craig

## Future Projects 2013 - 2015







James E. Shepard, Founder

# NCCU

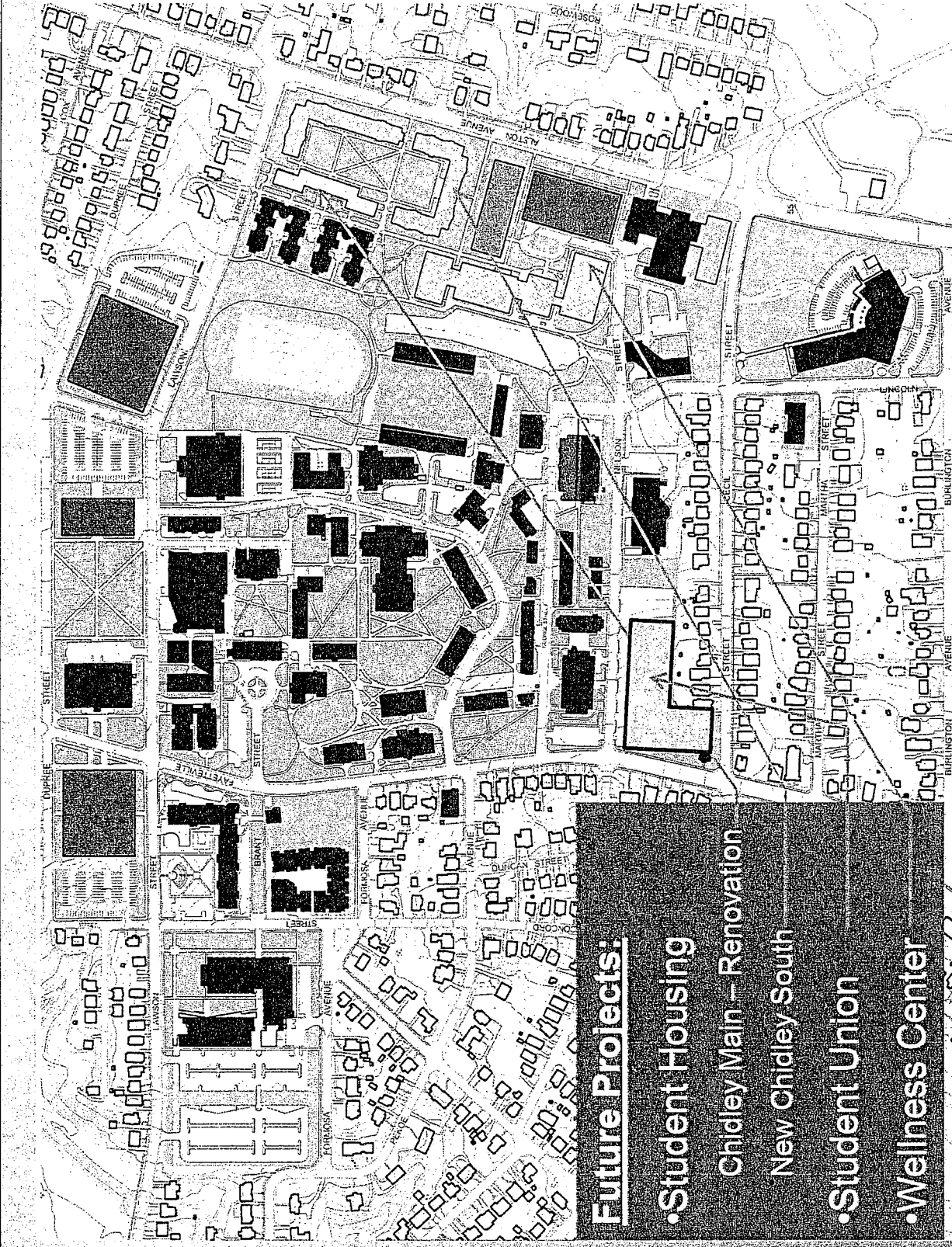
## Master Plan Update

Lord Aeck & Sargent  
Hayden Stanzielle  
Martin Alexion Bryson  
Dobert Lindsay Griggs

### Future Projects:

- Student Housing
- Chidley Main – Renovation
- New Chidley South
- Student Union
- Wellness Center

## Future Projects 2011 - 2013





James E. Shepard, Founder

**NCCU**

**Master Plan  
Update**

Lord Aeck & Sargent  
Hayden Stanziale  
Martin Alexton Bryson  
Dobert Lideky Craig

**Questions & Comments**

